

GRAINGER REPORTS RESULTS FOR THE 2016 SECOND QUARTER Revises 2016 Sales and EPS Guidance

Quarterly Summary

- Sales of \$2.6 billion, up 2 percent
- Reported EPS of \$2.79, down 14 percent
- Adjusted EPS of \$2.89, down 12 percent

CHICAGO, July 19, 2016 – Grainger (NYSE: GWW) today reported results for the 2016 second quarter ended June 30, 2016. Sales of \$2.6 billion increased 2 percent versus \$2.5 billion in the second quarter of 2015. There were 64 selling days in the 2016 second quarter, the same as the 2015 second quarter. Net earnings for the quarter of \$173 million were down 22 percent versus \$221 million in 2015. Earnings per share of \$2.79 declined 14 percent versus \$3.25 in 2015.

Second quarter results contained the following special items that the company believes are not indicative of ongoing operations and have been removed to provide better comparability with prior periods. Excluding the special items in both years noted below, net earnings decreased 20 percent and earnings per share decreased 12 percent.

| | Three Months June 30 | | |
|---|-------------------------|--------|----------|
| | 2016 | 2015 | % Change |
| Diluted Earnings Per Share as reported: | \$2.79 | \$3.25 | (14)% |
| Restructuring (United States) | (0.09) | | |
| Inventory reserve adjustment (Canada) | 0.12 | | |
| Restructuring (Canada) | 0.09 | | |
| Restructuring (Unallocated expense) | 0.09 | | |
| Discrete tax item | (0.11) | | |
| Restructuring (Other Businesses) | | 0.02 | <u>-</u> |
| Subtotal | 0.10 | 0.02 | <u>-</u> |
| Diluted Earnings Per Share as adjusted: | \$2.89 | \$3.27 | (12)% |

"Grainger and our industry remain challenged by the difficult industrial environment. The U.S. business performed slightly below our expectations due to lower sales volume that was partially offset by better than expected gross profit margins. We managed expenses tightly in the quarter

given the lower sales volume. Our Canadian business continued to be affected by low oil prices, the fires in Fort McMurray and unfavorable foreign exchange. While these headwinds will likely remain in the near term, we have confidence in our Canadian leadership team and the steps we are taking to return to long-term profitability. A bright spot for the quarter was the continued strong performance of our single channel online businesses, which posted topline growth of 34 percent," said Chairman, President and Chief Executive Officer Jim Ryan. Ryan concluded, "Despite the significant shortfall in Canada, which contributed to quarterly performance below our expectations, I have great confidence that we have positioned Grainger to capitalize on the attractive growth opportunity in the large and fragmented MRO market."

The company also revised its 2016 sales and earnings per share guidance and now expects sales growth of 1 to 4 percent and earnings per share of \$11.20 to \$12.20 for the year. The company's previous 2016 guidance, communicated on April 18, 2016, included sales growth of 0 to 6 percent and earnings per share of \$11.00 to \$12.80.

Company

Sales increased 2 percent in the 2016 second quarter versus the prior year. The sales performance included a 4 percentage point contribution from Cromwell Group (Holdings)

Limited, acquired on September 1, 2015. Excluding this acquisition, organic sales declined 2 percent driven by a 1 percentage point decrease in volume and a 1 percentage point reduction in price.

Company operating earnings of \$306 million for the 2016 second quarter declined 14 percent versus \$357 million in the 2015 quarter. The decline was driven by lower sales, lower gross profit margins and higher operating expenses. Excluding the items detailed in the table above in both years, operating earnings declined 10 percent in the quarter.

The company has two reportable business segments, the United States and Canada, which represented approximately 82 percent of company sales for the quarter. The remaining operating businesses are located in Europe, Asia and Latin America. The single channel online businesses are included in Other Businesses and are not reportable segments.

United States

Sales for the U.S. segment declined 3 percent versus the 2015 second quarter. The 3 percent decline was driven by a 2 percentage point decrease in volume and a 2 percentage point decline in price, partially offset by a 1 percentage point contribution from increased sales to Zoro, the single channel online business in the United States. Retail and Government customers posted the strongest sales growth in the quarter.

Operating earnings for the U.S. segment declined 6 percent in the quarter driven by lower sales and lower gross profit margins, partially offset by lower operating expenses. Gross profit margins for the quarter declined 0.9 percentage points driven by unfavorable customer mix and price deflation outpacing cost deflation. Operating expenses for the segment were down 4 percent in the quarter versus the 2015 second quarter.

The quarter included \$6 million of restructuring costs for the U.S. segment driven by previously announced branch closures and the offshoring of some IT support functions. These charges were more than offset by \$15 million in gains on the sale of branch real estate for a net restructuring benefit of \$9 million, or \$0.09 per share. Excluding restructuring, operating expenses were down 2 percent and operating earnings were down 8 percent.

Canada

Second quarter 2016 sales for Acklands-Grainger declined 19 percent in U.S. dollars and 16 percent in local currency. The 16 percent decline consisted of 14 percentage points from lower volume and 2 percentage points from the wildfires in Alberta. The business in Canada continued to be affected by a weak economic environment, resulting in lower sales to most customer end markets. Daily sales in the province of Alberta, which represents about a third of the company's business in Canada, were down 28 percent versus the prior year, while daily sales for all other provinces were down 11 percent.

The business in Canada posted a \$28 million operating loss in the 2016 second quarter versus operating earnings of \$9 million in the prior year, driven by the sales decline, a lower gross profit margin and negative expense leverage. The gross profit margin in Canada declined 12 percentage points versus the prior year, primarily due to a large inventory adjustment along with cost of goods inflation exceeding price inflation due to unfavorable foreign exchange.

Operating expenses declined 3 percent in the quarter due to lower SAP project costs and lower advertising costs, partially offset by restructuring costs.

During the quarter, the Canadian business recognized a negative adjustment to inventory of \$10 million, or \$0.12 per share. This adjustment was based on additional visibility of inventory performance provided by the recent conversion to the U.S. SAP system. Restructuring costs for the Canadian business in the quarter were \$8 million, or \$0.09 per share, primarily related to severance. Excluding these items, operating expenses were down 12% and the business posted an operating loss of \$10 million.

Other Businesses

Sales for the Other Businesses increased 49 percent for the 2016 second quarter versus the prior year, consisting of 31 percentage points from Cromwell, 17 percentage points from volume and price and a 1 percentage point benefit from foreign exchange. Strong organic performance for the Other Businesses was driven by 34 percent daily sales growth for the single channel online businesses, partially offset by lower sales in Latin America.

Operating earnings for the Other Businesses of \$30 million in the 2016 second quarter were up 96 percent versus \$15 million the prior year. This performance was driven by strong operating results from Zoro in the United States and MonotaRO in Japan. Cromwell's business also contributed to the earnings growth in the quarter.

<u>Unallocated Expenses</u>

Unallocated expenses of \$45 million increased 22 percent in the 2016 second quarter versus \$37 million in the prior year quarter. The increase was driven primarily by a \$9 million, or \$0.09 per share, write-down of a corporate aircraft that the company plans to sell in connection with the outsourcing of the aviation department.

Other Income and Expense

Other income and expense was a net expense of \$23 million in the 2016 second quarter versus a net expense of \$8 million in the 2015 second quarter. This increase was primarily due to interest expense from the \$1 billion of debt issued in 2015 and the \$400 million of debt issued in May 2016, along with the planned losses from the company's investments in clean energy.

Income Tax

For the quarter, the effective tax rate in 2016 was 36.6 percent versus 35.4 percent in 2015. The 2016 second quarter included a \$0.11 per share benefit from the effective settlement of certain federal income tax issues under audit for the years 2009 through 2012. Excluding this discrete benefit, the company's effective tax rate was 39.1 percent. The effective tax rate for the 2015 second quarter, excluding a year-to-date adjustment for the benefit from the company's first clean energy investment, was 36.9 percent. The year-over-year increase in the tax rate, excluding the settlement benefit, was primarily due to a larger proportion of earnings from higher tax rate jurisdictions and lower benefit from the clean energy investments in the quarter. The company currently projects an effective tax rate, excluding discrete items, of 36.8 to 37.8 percent for the full year 2016 versus 35.2 to 36.2 percent provided on April 19, 2016. This increase is driven by the expectation of continued earnings concentration in higher tax rate jurisdictions and lower benefit from the clean energy investments.

Cash Flow

Operating cash flow was \$173 million in the 2016 second quarter versus \$213 million in the 2015 second quarter. The company used the cash generated during the quarter along with short term borrowings and proceeds from the 2016 debt offering to invest in the business and return cash to shareholders through share repurchase and dividends. Capital expenditures were \$54 million in the 2016 second quarter versus \$71 million in the second quarter of 2015. In the 2016 second quarter, Grainger returned \$315 million to shareholders through \$75 million in dividends and \$241 million to buy back 1,033,000 shares of stock.

Year-to-Date

For the six months ended June 30, 2016, sales of \$5.1 billion increased 2 percent versus \$5.0 billion in the six months ended June 30, 2015. There were 128 selling days in the first six months of 2016, one more than in 2015. Net earnings decreased 17 percent to \$359 million versus \$432 million in the first half of 2015. Earnings per share for the six months decreased 9 percent to \$5.77 versus \$6.32 in the first half of 2015.

Year-to-date results contained special items that the company believes are not indicative of ongoing operations and have been removed to provide better comparability with prior periods. Excluding the special items in both six-month periods noted below, net earnings decreased 13 percent and earnings per share decreased 5 percent.

| | Six Months E June 30 | | |
|---|-------------------------|--------|----------|
| | 2016 | 2015 | % Change |
| Diluted Earnings Per Share as reported: | \$5.77 | \$6.32 | (9)% |
| Restructuring (United States) | 0.07 | | |
| Inventory reserve adjustment (Canada) | 0.12 | | |
| Restructuring (Canada) | 0.13 | | |
| Restructuring (Unallocated expense) | 0.09 | | |
| Discrete tax item | (0.11) | | |
| Restructuring (Other Businesses) | | 0.05 | |
| Subtotal | 0.30 | 0.05 | |
| Diluted Earnings Per Share as adjusted: | \$6.07 | \$6.37 | (5)% |

W.W. Grainger, Inc., with 2015 sales of \$10 billion, is North America's leading broad line supplier of <u>maintenance</u>, <u>repair and operating products</u> (MRO), with operations also in Europe, Asia and Latin America.

Visit <u>www.grainger.com/investor</u> to view information about the company, including a history of sales by segment and a podcast regarding 2016 second quarter results. The <u>Grainger</u> website also includes more information through our <u>Fact Book</u> and <u>Corporate Social Responsibility report</u>.

Safe Harbor Statement

All statements in this communication, other than those relating to historical facts, are "forward-looking statements" based on our current view of the competitive market and the overall environment. Factors that could cause our actual results to differ materially from those statements include, among other risks and uncertainties, a major loss of customers or suppliers, competitive pressures, legal proceedings, changes in laws and regulations, general economic, industry or market conditions, technological or operational disruptions, natural and other catastrophes and other factors that can be found in our filings with the Securities and Exchange Commission, including our most recent Forms 10-K and 10-Q, which are available on our Investor Relations website. We disclaim any obligation to update or revise any forward-looking statement, except as required by law.

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CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited)

(In thousands, except for per share amounts)

| | Three Months Ended June 30, | | | | | Six Months Ended June 30, | | | | |
|--|--------------------------------|-----------|----------|-----------|------|------------------------------|----|-----------|--|--|
| | | 2016 | | 2015 | 2016 | | | 2015 | | |
| Net sales | \$ | 2,563,668 | \$ 2 | 2,522,565 | \$! | 5,070,206 | \$ | 4,962,226 | | |
| Cost of merchandise sold | | 1,523,609 | | 1,449,133 | 2 | 2,985,094 | : | 2,795,052 | | |
| Gross profit | | 1,040,059 | | 1,073,432 | | 2,085,112 | | 2,167,174 | | |
| Warehousing, marketing and administrative expenses | | 734,470 | | 716,715 | | 1,462,431 | | 1,459,209 | | |
| Operating earnings | | 305,589 | | 356,717 | | 622,681 | ' | 707,965 | | |
| Other income and (expense) | | | | | | | | | | |
| Interest income | | 162 | | 277 | | 327 | | 469 | | |
| Interest expense | | (16,806) | | (4,184) | | (30,531) | | (5,819) | | |
| Loss from equity method investment | | (5,427) | | (4,302) | | (11,815) | | (4,302) | | |
| Other non-operating income and (expense) | | (538) | | 178 | | (98) | | (1,988) | | |
| Total other income and (expense) | | (22,609) | | (8,031) | | (42,117) | | (11,640) | | |
| Earnings before income taxes | | 282,980 | | 348,686 | | 580,564 | ' | 696,325 | | |
| Income taxes | | 103,535 | | 123,451 | | 209,475 | | 256,944 | | |
| Net earnings | | 179,445 | | 225,235 | | 371,089 | | 439,381 | | |
| Net earnings attributable to noncontrolling interest | | 6,769 | | 4,687 | | 11,700 | | 7,818 | | |
| Net earnings attributable to W.W. Grainger, Inc. | \$ | 172,676 | \$ | 220,548 | \$ | 359,389 | \$ | 431,563 | | |
| Earnings per share -Basic | \$ | 2.81 | \$ | 3.28 | \$ | 5.81 | \$ | 6.38 | | |
| -Diluted | \$ | 2.79 | \$ | 3.25 | \$ | 5.77 | \$ | 6.32 | | |
| Average number of shares outstanding | Ψ | | <u>Ψ</u> | | Ψ_ | | Ψ | | | |
| -Basic | | 60,891 | _ | 66,652 | _ | 61,279 | _ | 66,939 | | |
| -Diluted | | 61,302 | _ | 67,317 | _ | 61,700 | | 67,648 | | |
| <u>Diluted Earnings Per Share</u> | | | | | | | | | | |
| Net earnings as reported | \$ | 172,676 | \$ | 220,548 | \$ | 359,389 | \$ | 431,563 | | |
| Earnings allocated to participating securities | | (1,539) | | (2,146) | | (3,280) | | (4,360) | | |
| Net earnings available to common shareholders | \$ | 171,137 | \$ | 218,402 | \$ | 356,109 | \$ | 427,203 | | |
| Weighted average shares adjusted for dilutive | | | | | | | | | | |
| securities | | 61,302 | | 67,317 | _ | 61,700 | | 67,648 | | |
| Diluted earnings per share | \$ | 2.79 | \$ | 3.25 | \$ | 5.77 | \$ | 6.32 | | |

SEGMENT RESULTS (Unaudited)

(In thousands of dollars)

| | Thre | e Months | Ended June 3 | Six Months Ended June 30, | | | | | |
|---------------------------------|--------|----------|--------------|---------------------------|-----------|----|-----------|--|--|
| | 2016 | | 2015 | | 2016 | | 2015 | | |
| Sales | | | | , , | | | | | |
| United States | \$1,97 | 8,542 \$ | 2,030,633 | \$ | 3,944,809 | \$ | 4,002,088 | | |
| Canada | 19 | 4,418 | 239,466 | | 373,189 | | 473,996 | | |
| Other Businesses | 47 | 4,166 | 318,898 | | 919,500 | | 616,697 | | |
| Intersegment sales | (83 | 3,458) | (66,432) | | (167,292) | | (130,555) | | |
| Net sales to external customers | \$2,56 | 3,668 \$ | 2,522,565 | \$ | 5,070,206 | \$ | 4,962,226 | | |
| Operating earnings | | | | | | | | | |
| United States | \$ 34 | 8,938 \$ | 369,533 | \$ | 680,795 | \$ | 735,622 | | |
| Canada | (27 | 7,741) | 9,499 | | (40,088) | | 18,886 | | |
| Other Businesses | 2 | 9,724 | 15,158 | | 51,508 | | 24,684 | | |
| Unallocated expense | (45 | 5,332) | (37,473) | | (69,534) | | (71,227) | | |
| Operating earnings | \$ 30 | 5,589 \$ | 356,717 | \$ | 622,681 | \$ | 707,965 | | |
| Company operating margin | , | 11.9% | 14.1% | | 12.3% | | 14.3% | | |
| ROIC* for Company | | | | | 25.0% | | 32.4% | | |
| ROIC* for United States | | | | | 43.2% | | 48.7% | | |
| ROIC* for Canada | | | | | (13.5)% |) | 5.8% | | |

^{*}The GAAP financial statements are the source for all amounts used in the Return on Invested Capital (ROIC) calculation. ROIC is calculated using operating earnings divided by net working assets (a 3-point average for the year). Net working assets are working assets minus working liabilities defined as follows: working assets equal total assets less cash equivalents (3-point average of \$95.4 million, deferred taxes, and investments in unconsolidated entities, plus the LIFO reserve (3-point average of \$388.0 million). Working liabilities are the sum of trade payables, accrued compensation and benefits, accrued contributions to employees' profit sharing plans, and accrued expenses.

CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

Preliminary (In thousands of dollars)

| <u>Assets</u> | Ju | ne 30, 2016 | December 31, 2015 | | |
|--|----|-------------|-------------------|-----------|--|
| Cash and cash equivalents | \$ | 315,997 | \$ | 290,136 | |
| Accounts receivable – net | | 1,310,382 | | 1,209,641 | |
| Inventories | | 1,418,678 | | 1,414,177 | |
| Prepaid expenses and other assets (1) | | 179,727 | | 134,688 | |
| Total current assets | | 3,224,784 | | 3,048,642 | |
| Property, buildings and equipment – net | | 1,418,705 | | 1,431,241 | |
| Deferred income taxes | | 27,485 | | 83,996 | |
| Goodwill | | 590,109 | | 582,336 | |
| Intangibles – net | | 437,521 | | 463,294 | |
| Other assets | | 266,200 | | 248,246 | |
| Total assets | \$ | 5,964,804 | \$ | 5,857,755 | |
| Liabilities and Shareholders' Equity | | | | _ | |
| Short-term debt | \$ | 372,854 | \$ | 353,072 | |
| Current maturities of long-term debt | | 132,620 | | 247,346 | |
| Trade accounts payable | | 628,659 | | 583,474 | |
| Accrued compensation and benefits | | 203,401 | | 196,667 | |
| Accrued contributions to employees' profit sharing plans | | 35,950 | | 124,587 | |
| Accrued expenses | | 250,573 | | 266,702 | |
| Income taxes payable | | 17,287 | | 16,686 | |
| Total current liabilities | | 1,641,344 | | 1,788,534 | |
| Long-term debt (2) | | 1,765,809 | | 1,388,414 | |
| Deferred income taxes and tax uncertainties | | 135,950 | | 154,352 | |
| Employment-related and other non-current liabilities | | 179,127 | | 173,741 | |
| Shareholders' equity | | 2,242,574 | | 2,352,714 | |
| Total liabilities and shareholders' equity | \$ | 5,964,804 | \$ | 5,857,755 | |

⁽¹⁾ Prepaid expenses and other assets increased \$45 million primarily due to increases in prepaid income tax and software maintenance contracts.

⁽²⁾ Long-term debt increased \$377 million primarily due to the issuance of \$400 million of senior notes in May 2016.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

Preliminary (In thousands of dollars)

Six Months Ended

| Cash flows from operating activities: 2015 Cash flows from operating activities: \$ 371,008 \$ 439,381 Provision for losses on accounts receivable 8,282 4,630 Deferred income taxes and tax uncertainties 39,007 10,995 Depreciation and amortization 113,496 (6,61) Gains from sales of assets, net of asset impairment (15,564) 6,000 Change in operating assets and liabilities – net of business acquisitions and divestitures: 11,135 27,043 Change in operating assets and liabilities – net of business acquisitions and divestitures: 8,733 26,075 Accounts receivable 8,733 26,075 Inventories 8,733 26,075 Prepaid expenses and other assets 40,665 6,929 Prepaid expenses and other assets 40,665 6,929 Prepaid expenses and other assets 40,665 6,692 Inventories 8,733 26,075 Prepaid expenses and other assets 40,665 6,692 Current income taxes payable 11,358 (169,123 Other - net 6,252 4,252 | | June 30, | | | | |
|--|---|----------|-----------|------------|--|--|
| Net earnings \$ 371,089 \$ 439,381 Provision for losses on accounts receivable 8,282 4,630 Deferred income taxes and tax uncertainties 39,087 1,995 Depreciation and amortization 113,496 106,937 Gains from sales of assets, net of asset impairment (15,564) (51) Stock-based compensation 21,135 27,043 Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: 4,302 (50,586) Accounts receivable (98,394) (50,586) (50,586) Inventories 8,733 26,075 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 36,363 369,505 Cash flows from investing activities: (105,717) (170,0 | | | 2016 | 2015 | | |
| Provision for losses on accounts receivable 8,282 4,630 Deferred income taxes and tax uncertainties 39,087 1,995 Depreciation and amortization 113,496 106,937 Gains from sales of assets, net of asset impairment (15,564) (51) Stock-based compensation 21,135 27,043 Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: 4,302 4,302 Accounts receivable (98,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (189,123) Current income taxes payable (13,868) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,399 369,505 Cash flows from investing activities 43,119 10,119 < | Cash flows from operating activities: | | | | | |
| Deferred income taxes and tax uncertainties 39,087 1,995 Depreciation and amortization 113,496 106,937 Gains from sales of assets, net of asset impairment (15,564) (51) Stock-based compensation 21,135 27,043 Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: 8,733 26,075 Accounts receivable (89,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities 128,960 (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities 43,119 10,119 Proceeds from sales of assets 43,119 10,119 <t< td=""><td>Net earnings</td><td>\$</td><td>371,089</td><td>\$ 439,381</td></t<> | Net earnings | \$ | 371,089 | \$ 439,381 | | |
| Depreciation and amortization 113,496 106,937 Gains from sales of assets, net of asset impairment (15,564) (51) Stock-based compensation 21,135 27,043 Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: 8,733 26,075 Accounts receivable (98,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) 847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities 43,119 10,119 Proceeds from sales of assets 43,119 10,119 Equity method investment (105,717) (567) Net cash rece | Provision for losses on accounts receivable | | 8,282 | 4,630 | | |
| Gains from sales of assets, net of asset impairment (15,564) (51) Stock-based compensation 21,135 27,043 Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: 8,733 26,075 Accounts receivable (98,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: 43,119 10,119 Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Lequity method investment (10,340) (10,190) | Deferred income taxes and tax uncertainties | | 39,087 | 1,995 | | |
| Stock-based compensation 21,135 27,043 Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: Stock of the provided | Depreciation and amortization | | 113,496 | 106,937 | | |
| Losses from equity method investment 11,815 4,302 Change in operating assets and liabilities – net of business acquisitions and divestitures: (98,394) (50,586) Accounts receivable (98,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: (9,512) (2,267) Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash used in investing activities (597) (567) Net cash used in investing activities (73,535) (170,397) | Gains from sales of assets, net of asset impairment | | (15,564) | (51) | | |
| Change in operating assets and liabilities – net of business acquisitions and divestitures: Accounts receivable (98,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: 43,119 10,119 Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (73,535) (170,397) Cash flows from financing activities: 2 | Stock-based compensation | | 21,135 | 27,043 | | |
| and divestitures: (98,394) (50,586) Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: 43,119 10,119 Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities (73,535) (170,397) Net increase (decrease) in short-term debt 19 | Losses from equity method investment | | 11,815 | 4,302 | | |
| Inventories 8,733 26,075 Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: 43,119 10,119 Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (73,535) (170,397) Cash flows from financing activities: (597) (567) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in cong-term debt | | | | | | |
| Prepaid expenses and other assets (40,665) 6,929 Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (597) (567) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,548 Excess tax benefits from stock-based compensation 9,770 17,106 | Accounts receivable | | (98,394) | (50,586) | | |
| Trade accounts payable 43,338 (29,144) Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: (105,717) (170,873) Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: 19,083 (24,774) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 <td< td=""><td>Inventories</td><td></td><td>8,733</td><td>26,075</td></td<> | Inventories | | 8,733 | 26,075 | | |
| Other current liabilities (128,960) (169,123) Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (73,535) (170,397) Cash flows from financing activities: 19,083 (24,774) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 <t< td=""><td>Prepaid expenses and other assets</td><td></td><td>(40,665)</td><td>6,929</td></t<> | Prepaid expenses and other assets | | (40,665) | 6,929 | | |
| Current income taxes payable (1,368) (847) Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (73,535) (170,397) Cash flows from stock options exercised 261,476 970,250 Proceeds from stock options exercised 261,911 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 | Trade accounts payable | | 43,338 | (29,144) | | |
| Accrued employment-related benefits cost 3,877 4,231 Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: 8 Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (73,535) (170,397) Cash flows from financing activities: 19,083 (24,774) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) | Other current liabilities | | (128,960) | (169,123) | | |
| Other – net (9,512) (2,267) Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: *** Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: ** 1,114 Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 | Current income taxes payable | | (1,368) | (847) | | |
| Net cash provided by operating activities 326,389 369,505 Cash flows from investing activities: (105,717) (170,873) Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: - 1,114 Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents <td< td=""><td>Accrued employment-related benefits cost</td><td></td><td>3,877</td><td>4,231</td></td<> | Accrued employment-related benefits cost | | 3,877 | 4,231 | | |
| Cash flows from investing activities: (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: (73,535) (170,397) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Other – net | | (9,512) | (2,267) | | |
| Additions to property, buildings and equipment (105,717) (170,873) Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: 8 19,083 (24,774) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Net cash provided by operating activities | | 326,389 | 369,505 | | |
| Proceeds from sales of assets 43,119 10,119 Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: - 19,083 (24,774) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Cash flows from investing activities: | | | _ | | |
| Equity method investment (10,340) (10,190) Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: - - Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Additions to property, buildings and equipment | | (105,717) | (170,873) | | |
| Net cash received for business divestiture - 1,114 Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: 8 19,083 (24,774) Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Proceeds from sales of assets | | 43,119 | 10,119 | | |
| Other – net (597) (567) Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: 8 Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Equity method investment | | (10,340) | (10,190) | | |
| Net cash used in investing activities (73,535) (170,397) Cash flows from financing activities: Net increase (decrease) in short-term debt 19,083 (24,774) Net increase (decrease) in long-term debt 261,476 970,250 Proceeds from stock options exercised 26,191 35,549 Excess tax benefits from stock-based compensation 9,770 17,106 Purchase of treasury stock (412,647) (442,595) Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) 401,630 Exchange rate effect on cash and cash equivalents 16,614 (7,596) Net change in cash and cash equivalents 25,861 593,142 Cash and cash equivalents at beginning of year 290,136 226,644 | Net cash received for business divestiture | | - | 1,114 | | |
| Cash flows from financing activities:Net increase (decrease) in short-term debt19,083(24,774)Net increase (decrease) in long-term debt261,476970,250Proceeds from stock options exercised26,19135,549Excess tax benefits from stock-based compensation9,77017,106Purchase of treasury stock(412,647)(442,595)Cash dividends paid(147,480)(153,906)Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Other – net | | (597) | (567) | | |
| Net increase (decrease) in short-term debt19,083(24,774)Net increase (decrease) in long-term debt261,476970,250Proceeds from stock options exercised26,19135,549Excess tax benefits from stock-based compensation9,77017,106Purchase of treasury stock(412,647)(442,595)Cash dividends paid(147,480)(153,906)Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Net cash used in investing activities | | (73,535) | (170,397) | | |
| Net increase (decrease) in long-term debt261,476970,250Proceeds from stock options exercised26,19135,549Excess tax benefits from stock-based compensation9,77017,106Purchase of treasury stock(412,647)(442,595)Cash dividends paid(147,480)(153,906)Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Cash flows from financing activities: | | _ | | | |
| Proceeds from stock options exercised26,19135,549Excess tax benefits from stock-based compensation9,77017,106Purchase of treasury stock(412,647)(442,595)Cash dividends paid(147,480)(153,906)Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Net increase (decrease) in short-term debt | | 19,083 | (24,774) | | |
| Excess tax benefits from stock-based compensation9,77017,106Purchase of treasury stock(412,647)(442,595)Cash dividends paid(147,480)(153,906)Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Net increase (decrease) in long-term debt | | 261,476 | 970,250 | | |
| Purchase of treasury stock Cash dividends paid (147,480) (153,906) Net cash (used in) provided by financing activities (243,607) Exchange rate effect on cash and cash equivalents Net change in cash and cash equivalents Cash and cash equivalents at beginning of year (412,647) (153,906) (147,480) (153,906) (17,596) (16,614) (17,596) | Proceeds from stock options exercised | | 26,191 | 35,549 | | |
| Cash dividends paid(147,480)(153,906)Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Excess tax benefits from stock-based compensation | | 9,770 | 17,106 | | |
| Net cash (used in) provided by financing activities(243,607)401,630Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Purchase of treasury stock | | (412,647) | (442,595) | | |
| Exchange rate effect on cash and cash equivalents16,614(7,596)Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Cash dividends paid | | (147,480) | (153,906) | | |
| Net change in cash and cash equivalents25,861593,142Cash and cash equivalents at beginning of year290,136226,644 | Net cash (used in) provided by financing activities | | (243,607) | 401,630 | | |
| Cash and cash equivalents at beginning of year 290,136 226,644 | Exchange rate effect on cash and cash equivalents | | 16,614 | (7,596) | | |
| | Net change in cash and cash equivalents | | 25,861 | 593,142 | | |
| Cash and cash equivalents at end of period \$ 315,997 \$ 819,786 | Cash and cash equivalents at beginning of year | | 290,136 | 226,644 | | |
| | Cash and cash equivalents at end of period | \$ | 315,997 | \$ 819,786 | | |

SUPPLEMENTAL INFORMATION - CONSOLIDATED STATEMENTS OF EARNINGS RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (Unaudited)

(In thousands of dollars)

The company supplemented the reporting of financial information determined under U.S. generally accepted accounting principles (GAAP) with certain non-GAAP financial measures, which the company refers to as "adjusted" measures, including adjusted operating earnings, adjusted segment operating earnings, adjusted net earnings and adjusted diluted earnings per share. Adjusted measures exclude items that may not be indicative of core operating results. The company believes that these non-GAAP measures provide meaningful information to assist shareholders in understanding financial results and assessing prospects for future performance. Management believes adjusted operating earnings, adjusted net earnings and adjusted diluted earnings per share are important indicators of operations because they exclude items that may not be indicative of our core operating results, and provide a better baseline for analyzing trends in our underlying businesses. Because non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures having the same or similar names. These adjusted financial measures should not be considered in isolation or as a substitute for reported results. These non-GAAP financial measures reflect an additional way of viewing aspects of operations that, when viewed with GAAP results, provide a more complete understanding of the business. The company strongly encourages investors and shareholders to review company financial statements and publicly-filed reports in their entirety and not to rely on any single financial measure.

The reconciliations provided below reconcile the non-GAAP financial measures adjusted net earnings, adjusted diluted earnings per share, adjusted operating earnings and adjusted segment operating earnings with GAAP financial measures:

| | Three Months Ended June 30, | | | | | Si | | | |
|---------------------------------------|-----------------------------|---------|----|---------|-------|------|---------|---------------|-------|
| | | 2016 | | 2015 | % | 2016 | | 2015 | % |
| Operating earnings reported | \$ | 305,589 | \$ | 356,717 | (14%) | \$ | 622,681 | \$ 707,965 | (12%) |
| Restructuring (United States) | | (9,352) | | _ | | | 7,055 | | |
| Inventory reserve adjustment (Canada) | | 9,847 | | _ | | | 9,847 | _ | |
| Restructuring (Canada) | | 8,055 | | _ | | | 11,132 | _ | |
| Restructuring (Unallocated expense) | | 8,947 | | _ | | | 8,947 | _ | |
| Restructuring (Other Businesses) | | _ | | 2,066 | | | _ | 4,086 | |
| Subtotal | · | 17,497 | | 2,066 | | | 36,981 | 4,086 | |
| Operating earnings adjusted | \$ | 323,086 | \$ | 358,783 | (10%) | \$ | 659,662 | \$ 712,051 | (7%) |

SUPPLEMENTAL INFORMATION - CONSOLIDATED STATEMENTS OF EARNINGS RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (Unaudited)

(In thousands of dollars)

| _ | | nths Ended e 30, | | Six Months E | | |
|--|-----------|---------------------|-------|--------------|----------|------|
| _ | 2016 2015 | | % | 2016 | 2015 | % |
| Segment operating earnings adjusted | | | _ | | | _ |
| United States | 339,586 | 369,533 | | 687,850 | 735,622 | |
| Canada | (9,839) | 9,499 | | (19,109) | 18,886 | |
| Other Businesses | 29,724 | 17,224 | | 51,508 | 28,770 | |
| Unallocated expense | (36,385) | (37,473) | | (60,587) | (71,227) | |
| Segment operating earnings adjusted \$ | 323,086 | \$ 358,783 | (10%) | \$ 659,662 | 712,051 | (7%) |
| Company operating margin adjusted | 12.6% | 14.2% | | 13.0% | 14.3% | |
| ROIC* for Company | | | | 26.5% | 32.5% | |
| ROIC* for United States | | | | 43.6% | 48.7% | |
| ROIC* for Canada | | | | (6.3%) | 5.8% | |

^{*}Adjusted ROIC is calculated as defined on page 8, excluding the items adjusting operating earnings as noted above.

| | Three Months Ended June 30, | | | | Six Months Ended June 30, | | | | _ | |
|---------------------------------------|--------------------------------|---------|----|---------|------------------------------|----|---------|----|---------|-------|
| | | 2016 | | 2015 | % | | 2016 | | 2015 | % |
| Net earnings reported | \$ | 172,676 | \$ | 220,548 | (22%) | \$ | 359,389 | \$ | 431,563 | (17%) |
| Restructuring (United States) | | (5,852) | | | | | 4,415 | | | |
| Inventory reserve adjustment (Canada) | | 7,240 | | | | | 7,240 | | | |
| Restructuring (Canada) | | 5,922 | | | | | 8,184 | | | |
| Restructuring (Unallocated expense) | | 5,599 | | | | | 5,599 | | | |
| Discrete tax item | | (7,075) | | | | | (7,075) | | | |
| Restructuring (Other Businesses) | | | | 1,676 | | | | | 3,504 | |
| Subtotal | | 5,834 | | 1,676 | | | 18,363 | | 3,504 | _ |
| Net earnings adjusted | \$ | 178,510 | \$ | 222,224 | (20%) | \$ | 377,752 | \$ | 435,067 | (13%) |
| Diluted earnings per share reported | \$ | 2.79 | \$ | 3.25 | (14%) | \$ | 5.77 | \$ | 6.32 | (9%) |
| Restructuring (United States) | | (0.09) | | | | | 0.07 | | | |
| Inventory reserve adjustment (Canada) | | 0.12 | | | | | 0.12 | | | |
| Restructuring (Canada) | | 0.09 | | | | | 0.13 | | | |
| Restructuring (Unallocated expense) | | 0.09 | | | | | 0.09 | | | |
| Discrete tax item | | (0.11) | | | | | (0.11) | | | |
| Restructuring (Other Businesses) | | | | 0.02 | | | | | 0.05 | |
| Subtotal | | 0.10 | | 0.02 | | | 0.30 | _ | 0.05 | - |
| Diluted earnings per share adjusted | \$ | 2.89 | \$ | 3.27 | (12%) | \$ | 6.07 | \$ | 6.37 | (5%) |